Committee: <u>Health</u> Author: <u>Melissa Gower</u>

Date: 10-02-08 Committee Date: 10-14-08 Sponsor: Councilors Brad Cobb & Janelle Fullbright

RESOLUTION NO. 01-09

COUNCIL OF THE CHEROKEE NATION

A RESOLUTION SUPPORTING AND ENDORSING THE CHEROKEE NATION HEALTH CAPITAL IMPROVEMENT PLAN

WHEREAS, the Cherokee Nation since time immemorial has exercised the sovereign rights of self-government in behalf of the Cherokee people;

WHEREAS, the Cherokee Nation is a federally recognized Indian Nation with a historic and continual government to government relationship with the United States of America;

WHEREAS, Cherokee Nation Health Services completed a 15-year long range health plan in the year 2001, which was presented to the Principal Chief and the Council of the Cherokee Nation;

WHEREAS, this long range plan addressed the expansion of health services at Sallisaw, Salina, Jay and Nowata; to construct replacement facilities at Nowata, Muskogee, and Jay; and to establish two nurse practitioner clinics in Vinita and Bartlesville to reduce the distance to quality health care facilities;

WHEREAS, the long range health plan was updated during 2005-2006 by conducting a joint comprehensive planning exercise with W.W. Hastings Hospital, which was operated by the Indian Health Service, identifying specific facility needs for the W.W. Hastings and adjoining site:

WHEREAS, while substantial portions of the plan have been completed, critical facility needs still exist and the pending operation of the W.W. Hastings facility by the Nation presents the opportunity to renew support and commitment to the overall long range health plan.

BE IT RESOLVED BY THE CHEROKEE NATION, that the Council of the Cherokee Nation strongly supports and endorses the 2001 Long Range Health Plan, which was updated in 2006, containing the specific health capital improvements needed to raise the quantity and quality of health care for Cherokee citizens.

CERTIFICATION

The foregoing resolution was adopted by the Council of the Cherokee Nation at a duly called meeting on the 12th day of January, 2009, having 17 members present, constituting a quorum, by the vote of 17 yea; 0 nay; 0 abstaining.

Meredith A. Frailey, Speaker Council of the Cherokee Nation

ATTEST:

Don Garvin, Secretary

Council of the Cherokee Nation

Approved and signed by the Principal Chief this 16th day of JANUARY , 2009.

Chadwick Smith, Principal Chief Cherokee Nation

ATTEST:

of State Melanie Knight, Secretary

Cherokee Nation

CHEROKEE NATION HEALTH SERVICES GROUP CAPITAL IMPROVEMENT PLAN 2008

Brief History

In 2001 Health Services completed a 15 year long range plan that identified the facility needs for the tribe. This plan consisted of expanding service lines at the Sallisaw, Salina, Jay, and Nowata clinics to bring them in line with the comprehensive services at the Wilma P. Mankiller Health Center in Stilwell; and to construct replacement facilities at Nowata, Muskogee and Jay. This plan also identified the need for two Nurse Practitioner clinics in the Vinita and Bartlesville area, which would fill the 30 mile driving distances between all IHS and Tribal health facilities. This plan also outlined a comprehensive financial plan utilizing third party revenue and tax exempt bonds as mechanisms for funding the construction of these three facilities.

In 2005-2006 Health Services participated in a comprehensive planning exercise with W. W. Hastings Hospital which identified a new program of requirements for the hospital and identified a need to separate the outpatient services from the inpatient services and relocate one of them to another facility.

This plan showed three major immediate facility needs:

- 1. An immediate need to relocate the warehouse functions out of the hospital and build a free standing warehouse on the campus.
- 2. Separate the outpatient services from the inpatient services and relocate one of them to another facility.
- 3. Relocate the health programs and administrative functions of the hospital to a free standing building.

In conjunction with the IHS Master plan, Health Services was also conducting a master plan of the Burchett property that Cherokee Nation purchased in 2001. Shane Boren a Masters level architect student at the Texas A&M, used the Burchett property as a final project for his master's thesis which won the project of the year for his program. This plan identified structures on the Burchett property for a new Health Programs and Administrative Building, a new direct care facility (inpatient or outpatient), Jack Brown Center, Warehouse Space, a Physicians Office Building and an Ambulatory Surgery Center.

After months of planning and looking at potential solutions for the overcrowded hospital, IHS officials determined that since the appropriate resources for renovation of the hospital wasn't identified, that it would be inappropriate for W.W. Hastings to further their conversations with Cherokee Nation in regards to expanding the hospital.

Current state

By March of 2008, Cherokee Nation had completed a vast majority of this plan. The only remaining items from the 2001 master plan are in the following table. A more detailed breakdown of these projects can be found in the capital improvement plan worksheet.

Project	Size	Costs
Salina Dental	7,900	2,022,400
Vinita Clinic	60,000	20,520,000
Jay Clinic	70,000	21,000,000
Total		\$43,542,400

The following projects are the five major expansions for Cherokee Nation Health Services since 2001:

- 1. Nurse Practitioner Clinics in Bartlesville and Vinita
- 2. Will Rogers Health Center in Nowata
- 3. Redbird Smith Health Center Annex in Sallisaw
- 4. Three Rivers Health Center in Muskogee
- 5. GADUGI clinic

In 2007 the Indian Health Service asked for applications for the Joint Venture Construction Program. By reviewing the Cherokee Nation districts, the only area that qualified under the 2007 application process was for a new facility in Vinita. Subsequently Cherokee Nation has been awarded this project. Cherokee Nation has agreed to have all of the planning documents to IHS headquarters by September 30, 2008. However, since IHS is moving towards a chronic care model of Healthcare delivery; Cherokee Nation has requested that this project be planned by using the CCI model which may take longer than anticipated for the completion of the planning documents.

In order to move the Burchett Master Plan into smaller identified projects; Health Services identified four buildings on the Burchett Master Plan to be given an estimated size and cost using historical data from the 2007 construction projects. The following table shows a very preliminary scope of these projects

Project	Size Sq. Ft.	Cost
Health Programs	60,000	15,000,000
Warehouse	30,000	4,500,000
Outpatient or Inpatient Clinic	40,000	11,000,000
Surgery Center	40,000	10,000,000
Jack Brown Center	25,000	7,175,000
Total		47,675,000

NEXT STEPS

The only projects identified in the Health Services 2008 capital improvement plan that will have the ability to use new third party revenue as to pay debt service on the building is the Vinita Joint Venture Project, Jack Brown Center and the Ambulatory Surgery Center. All other projects will require Cherokee Nation to seek the construction dollars.

To be eligible for future IHS funds, Health Services uses the IHS Health Systems Planning software for the planning of all its facilities. This requires Health Services to do an IHS "buyback" for Area office to complete the Program of Requirements and Program Justification documents on all planned facilities. These documents are more significant when constructing clinical space and not warehouse and administrative space.

Cherokee Nation currently owns land for every project except for the Sam Hider Health Center replacement facility. It has been the practice of Cherokee Nation to purchase large tracts of land that multiple programs can be located to a common campus.

Cherokee Nation is also in the process of completing a comprehensive capital improvement plan for the tribe and is in the process of contracting with architects to complete the master plan of the Burchett, Markoma and Main Tribal Complex. As Cherokee Nation moves forward with planning these campuses, Health Services will continue to work with Cherokee Nation Administration and the Indian Health Service to determine the appropriate scope of the capital improvement plan.

CHEROKEE NATION HEALTH SERVICES GROUP CAPITAL IMPROVEMENT PLAN MASTER TABLE

Burchett Property consolidation plan to migrate all Health related services in Tahlequah to land near Hastings. Relocate Health Programs and administrative offices and lease additional space to TCH.	Burchett Property consolidation plan to migrate all Health related services in Tahlequah to land near Hastings. Warehouse space for Hastings Hospital and other health related space and alternate site for Health Facilities and Bio-Medical operations.	Burchett Property consolidation plan to migrate all Health related services in Tahlequah to land near Hastings. Outpatient clinics and services to supplement WW Hastings and TCH operations so that limited hospital space will be dedicated to in-patient services.
Space Cost	Space Cost	3rd party Revenue
\$16,537,500.00	\$4,961,250.00	\$12,733,600.00
\$15,000,000.00	\$4,500,000.00	\$11,000,000.00
\$250.00	\$150.00	\$275.00
60,000	30,000	40,000
Tahlequah	Tahlequah	Tahlequah
Burchette-Health Programs and Administrative Offices	Burchette-Health Warehouse Space	Burchette-Health Outpatient Clinic

AMENDED
Friendly Amendment Added 10-14-08
Health Committee Meeting

Location will be on Burchett Property or next to WW Hastings Hospital	Health Master Plan-Burchett Property. Some work has already been done in relation to master planning. Preliminary work has been done in FY 2008. Current estimate for construction documents is \$571,625.	New Dental Clinic in the A-Mo Health Center in Salina.	Construction of new comprehensive health center	Health Services will apply to the IHS Joint Venture Construction Program and the planning for this facility will move forward as approved.
CNB/TCH Joint Venture	3rd party Revenue	3rd party Revenue	3rd party Revenue	Joint Venture
\$10,000,000.00	\$ 7,910,437.50	\$2,229,696.00	\$22,623,300.00	\$24,309,600.00
\$10,000,000.00 \$10,000,000.00 CNB/TCH Joint Venture	\$7,175,000.00	\$2,022,400.00	\$20,520,000.00	\$21,000,000.00
\$250.00	\$287.00	\$256.00	\$342.00	\$300.00
40,000	25,000	7,900	60,000	70,000
Tahlequah 40,000	Tahlequah	Salina	Vinita	Jay
Surgery Center and Physician Office Building	Jack Brown Center	Salina Dental	Vinita Clinic	Sam Hider Health Center Replacement

ADMINISTRATIVE CLEARANCE: Program/Project Manager:	Cherokee Nation Act/Resolution Proposal Form
Signature Date Department Director:	Act X Resolution
Signature Date Group Leader:	TITLE: A Resolution Supporting and Endorsing the Cherokee Nation Health Services Capital Improvement Plan
Signature Date	Department Contact: Melissa Gower
Finance Approval (if needed):	Resolution Presenter: Melissa Gower
Signature Date	Council Sponsor: Brad Cobb
Government Resources Group: Signature Administration Approval: Signature Date	NARRATIVE: (See Attached Outline for Information Needed) The purpose of this resolution is to support the Health Services Capital Improvement Plan which contains specific health capital improvements needed to fulfill the Health Services Long Range Plan and to raise the quantity and quality of health care for Cherokee citizens.
Legislative Aide: Legislative Aide: Signature/Initial Standing Committee: Next Meeting Date	JOB

Signature/Initial

Returned to Presenter: _

Date

Date