### COUNCIL OF THE CHEROKEE NATION EXECUTIVE & FINANCE COMMITTEE REPORT

Group: Financial Resources Month/Year of Report: May 2010

Group Leader: Callie Catcher Phone: 207-3902 E-mail: callie-catcher@cherokee.org

### I. Budget Highlights - through April

a.) Financial Resources – 50% spent

b.) Treasurer - 40% spent

c.) IIM - 55% spent

d.) Acquisition Management – 42% spent

e.) Support Services - 41% spent

### II. Program Highlights

### a.) Balanced Scorecard Measures

- 1. Complete 09 Audit 100% complete
- 2. Obtain Unqualified Audit Opinion 100% complete
- 3. No Reportable Conditions on Single Audit -0% complete
- 4. Implementation of SAS 112 audit requirements 100% complete
- 5. Obtain GFOA Award for FY08 CAFR 100% complete
- 6. Reports Completed & Submitted by Due Dates 98% Complete for reports due by 04/30/10.

### b.) Accomplishments

- 1. FY11 Budget Training conducted April 14, 16 & 20
- 2. Attended Lawson Conference & User Exchange April 25-29
- 3. Lawson 9.0 Applications Upgrade continues
- 4. 2009 Single Audit underway

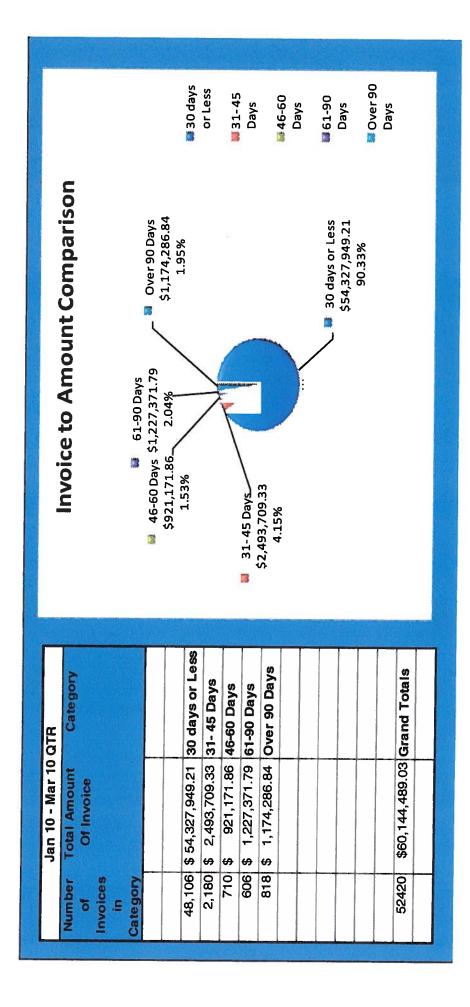
### c.) Future Plans/New Initiatives

- 1. Lawson 9.0 Applications Upgrade continues
- 2. 2009 Single Audit underway
- 3. 2011 Budget Cycle budgets due to Budgets Office by May 14th
- 4. Emergency Management Funding Conference May 24-27
- 5. Office of the Special Trustee Review May 25-27
- 6. Lawson 9.0 Applications Upgrade Go-Live June 1

### COUNCIL OF THE CHEROKEE NATION EXECUTIVE & FINANCE COMMITTEE REPORT

|                  | TERO vendor submitted Bid   |
|------------------|---|
| \$ 16,695,911,78 | 87.85%  |
|                  | 12.15%  |
|                  | 100.0%  |
| \$ 4,170,897.22  | 100.0 //  |
|                  | \$ 16,695,911.78<br>\$ 2,308,269.27<br><b>\$ 19,004,181.05</b><br>\$ 4,170,897.22 |

## COUNCIL OF THE EROKEE NATION EXECUTIVE & FINANC. COMMITTEE REPORT



**Group: CNE** 

Month/Year of Report: May 2010, based on March 2010 results

Group Leader: David Stewart Phone: 384-7878 E-mail: david.stewart@cnent.com

### I. Budget Highlights

- a. Total March revenue of \$41.7 Million was comparable to prior year, but was 11.7% below budget.
  - i. 3<sup>rd</sup> highest monthly revenue in company's history
  - ii. West Siloam Springs set a new record for monthly revenue
  - iii. Roland had its 2<sup>nd</sup> best revenue month on record
  - iv. Highway construction continues to impact revenue at Catoosa
- b. Operating expense for the month of \$28.5 million was favorable to budget by \$3.9 million, or 12.1%. CNE continues to focus on reducing operating costs throughout the company in order to improve profitability.
- c. CNE March net income totaled \$10.1 million, compared to \$9.7 million in March FY09. Net income was 15.6% below CNE's budget of \$12.0 million

### **II.** Operating Highlights

- a. Expansions
  - Catoosa Construction continues on the Hard Rock event center. CNE
    expects to have the event center in operation by September 2010.
  - ii. West Siloam Springs The hotel is expected to be complete by June 2010.
  - iii. Ramona Site preparation under way. The property is expected to open summer 2010.
- b. Accomplishments
  - i. 46.4% Cherokee citizen employment
  - ii. 68.4% Native American employment
- c. Future Plans/New Initiatives
  - i. Continue to manage expansion progress.

ii. Continue to enforce tighter hiring controls and expense reduction measures to gain efficiencies.

### COUNCIL OF THE CHEROKEE NATION EXECUTIVE & FINANCE COMMITTEE REPORT

Group:

CNB

Month/Year of Report: May 2010 based on March 2010 results

### I. Budget Highlights

- a. Consolidated Monthly Net Income for all entities of \$10.3M compared to budget of \$11.9M. Consolidated Net Income was below last month by \$1.2M or 10% decrease.
- b. Utilizing \$33M of BOA Loan Facility for all entities as of March 31, 2010 and \$33M as of April 28, 2010.
- c. FY10 Year-to-date Consolidated Capex is \$49.1M for all entities.

### II. Operating Highlights

- a. Operating Subsidiaries
  - i. CSG won two new contracts with the National Oceanic and Atmospheric Administration (NOAA) in the amount totaling \$6.5M. These contracts commenced in March 2010.
  - ii. CCRC received clarification to complete the design-build contract for Dover AFB. The bid proposal is due May 5, 2010. This project has potential to generate \$12M-\$13M in revenue over a 2 yr performance period. This project is not included in CCRC's current budget.
- b. Future Plans/New Initiatives
  - i. Board Consolidation
  - ii. Capital Allocation
  - iii. Ensuring that the Chief's Mandates are in place
  - iv. Shared Service Delivery
  - v. Economic Development and Diversification ongoing

Group:

Career Services-

Month/Year of Report:

**April**, 2010

**Employment** 

**Group Leader:** 

**Diane Kelley** 

Phone: 453-5628

Email:

dkelley@cherokee.org

### I. Budget Highlights - Please refer to Monthly Financial Report

None

### II. Program Highlights

### a. Balanced Scorecard Measures

| Activity               | March | YTD | Goal | % of Goal |
|------------------------|-------|-----|------|-----------|
| Training Completions   | 31    | 264 | 650  | 41%       |
| Employment Completions | 16    | 355 | 400  | 89%       |
| Unsubsidized Placement | 14    | 222 | 400  | 56%       |
| Retention              | 3     | 252 | 200  | 127%      |
| WorkKey Credentialing  | N/A   | 178 | 450  | 40%       |
| Job Bank               | 65    | 582 | 2000 | 29%       |
| Community Service      | N/A   | 53  | 60   | 88%       |

Balanced Scorecard measures for the previous month will be available the 15<sup>th</sup> of each month.

### b. Accomplishments

- 1. Job Fairs were held in Pryor and at the Muskogee ICTC.
- 2. Employments surveys were completed at one hospital and five clinics. A total of 1,004 surveys were completed.
- 3. Information and statistics were gathered on unemployment and plant closures/layoffs for the NEG.
- 4. Three employment program participants acquired permanent employment.
- 5. TERO assisted in acquiring employment for fifteen unemployed individuals.
- 6. 80% of Stimulus Contracts were awarded to TERO vendors.

### **Initiatives**

1. A Career Services Special Projects staff member will be attending the Southern Plains Indian Housing Quarterly Meeting.

- 2. A Webinar is scheduled for 1:00pm on April 29, 2010, for the NEG On-the-job Training.
- 3. Reverse Job Fairs are tentatively scheduled for May, June, and July, 2010.

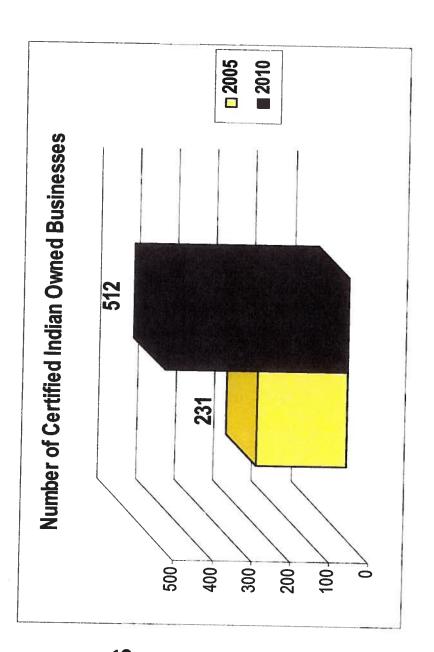
### March 2010 Quarterly Report

# CERTIFIED INDIAN OWNED **BUSINESS REPORT**

2nd Quarter 2010

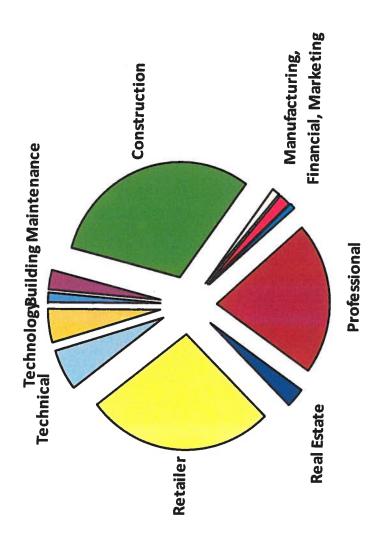
## Increased Number of Certified Indian Owned Businesses

Aggressive marketing and Indian business more than doubled the number of certified businesses



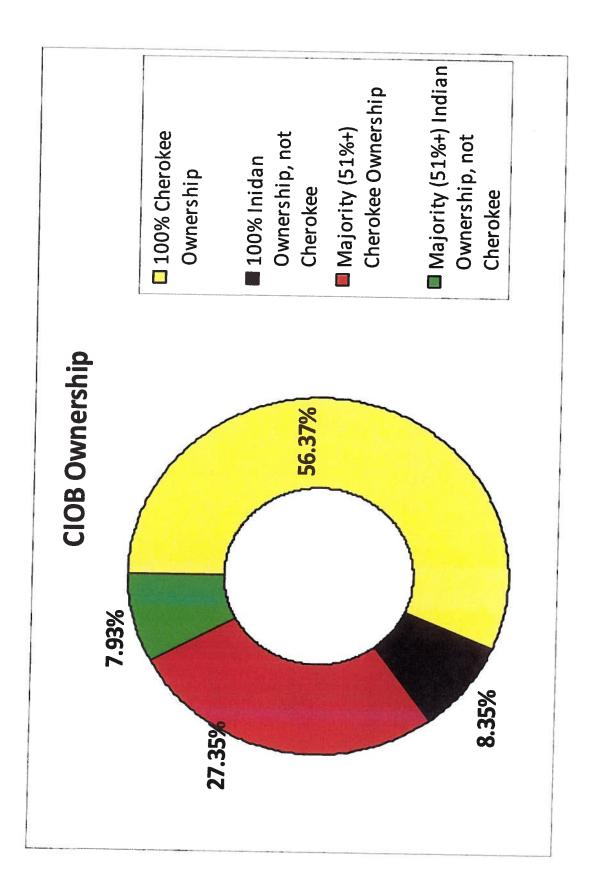
# **CIOB** by Industry

### **CIOB by Industry**



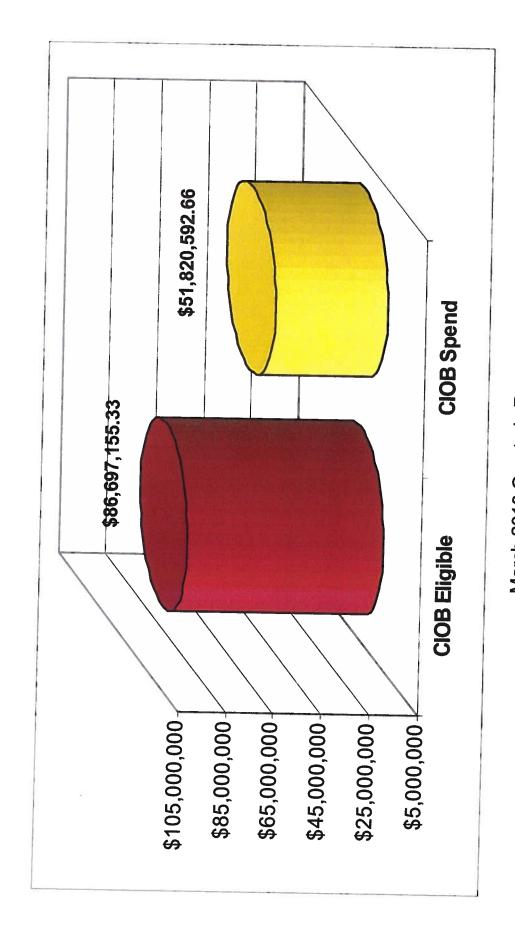
- Building Maintenance ■ Manufacturing ■ Construction Professional Automotive Real Estate ■ Marketing □ Financial Lodging
  - □ Retailer
    - Technical
- Technology

Certified businesses exist in many areas. This information, when compared to CN purchasing by industry, will help identify areas to target for Indian business ownership



March 2010 Quarterly Report

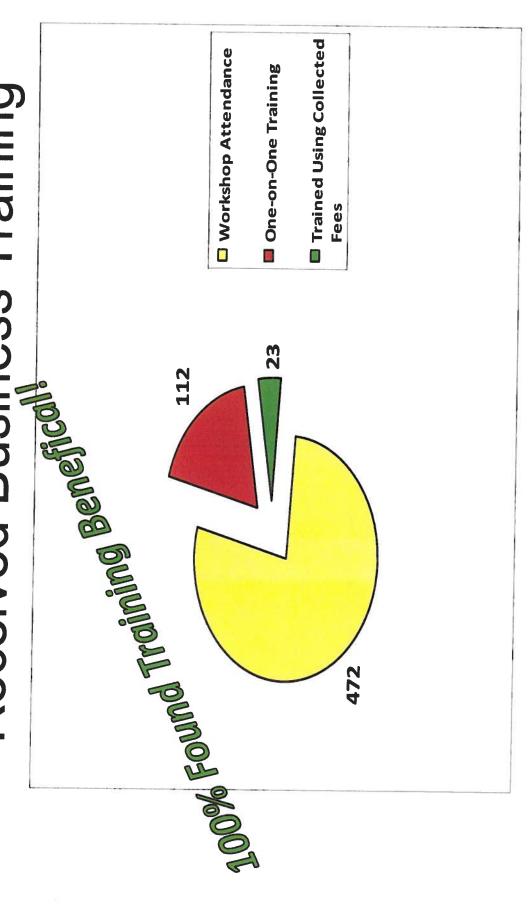
# Purchases were Awarded to CIOB 59.77 Percent of Eligible



March 2010 Quarterly Report

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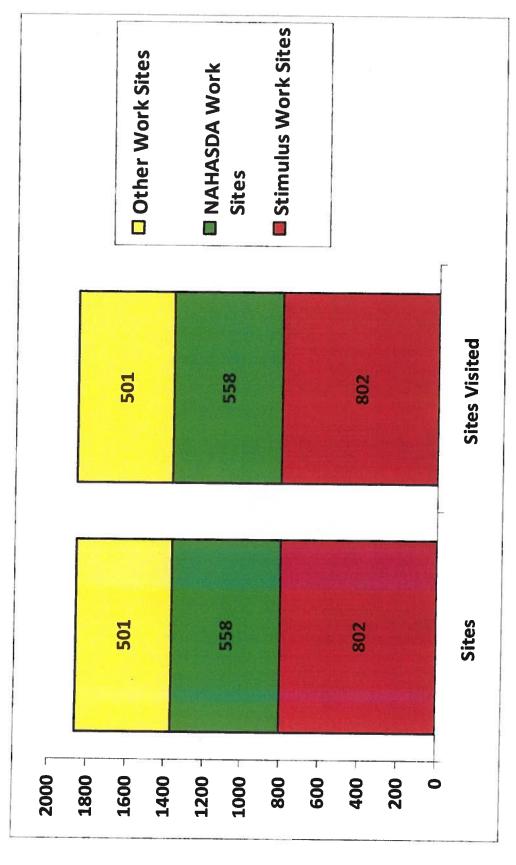
# 607 Indian Business Owners have Received Business Training



### 100% of Bid Openings Were Monitored by TERO Staff



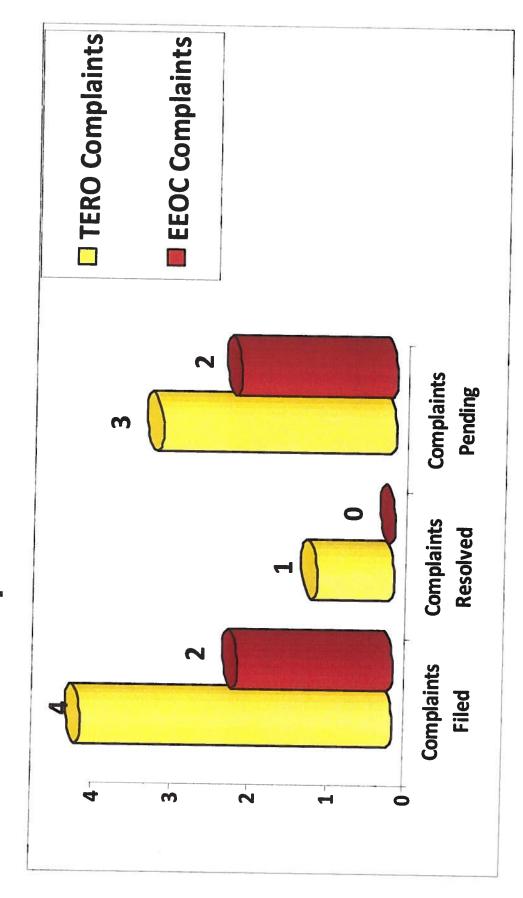
### 100% of Work Sites Were Monitored



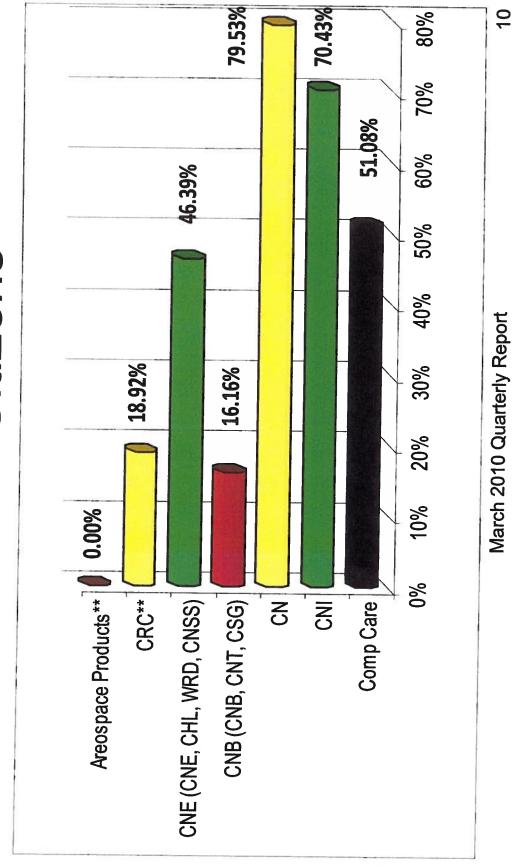
March 2010 Quarterly Report

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# Complaint Resolution



### Nation Employees are Cherokee 60.14 Percent of all Cherokee Nation Citizens

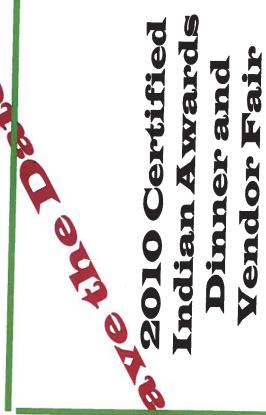


### Initiatives

- including all procurement and program decision www.cherokeebids.org training for all CN, CNE, CNI, and Comprehensive Care staff -➤ Comprehensive TERO compliance and makers - underway
- meeting program or bid expectations, program managers will contact the One Stop Business ▶Referral system development – if CIOB not Center or TERO for one-on-one business coaching - underway
- Inclusion of procurement opportunities under \$5,000 in reporting - future

### Initiatives

- Opportunities to CIOB processes underway ➤ Electronic Notification of Procurement and implementation future
- public reference, markets CIOB through internet searches, and provides CIOB opportunity for ✓ www.cherokeetero.com website – this site lists Certified Indian Owned Businesses for webpage development - implemented
- ➤ CIOB Vendor Fairs vendor fair in Muskogee vendor fair and awards dinner November 9 in July, date to be determined, and annual



Hard Rock Casino November 9, 2010

### More External Businesses Seeking Minority Suppliers

Networking Sessions for CIOB interested in Partnering

Awards Presentations

Community Leadership Award
Customer Service Award
Consultant Business
Construction Company
Retail Business

Small Business Large Business

# One Stop Business Center Calendar

| •        |                       |                       |                       |                         |                       |                       |                      | nt)                                   |                       |               | int)                                  |                       |                       |
|----------|-----------------------|-----------------------|-----------------------|-------------------------|-----------------------|-----------------------|----------------------|---------------------------------------|-----------------------|---------------|---------------------------------------|-----------------------|-----------------------|
| Workshop | CORE Four – Session 1 | CORE Four – Session 2 | CORE Four - Session 3 | Oklahoma Tax Commission | CORE Four – Session 4 | CORE Four – Session 1 | Business Taxes (OTC) | How to do Business w/CN (Procurement) | CORE Four – Session 2 | Art of Living | How to do Business w/CN (Procurement) | CORE Four – Session 3 | CORE Four – Session 4 |
| Time     | 5:30 p.m.             | 5:30 p.m.             | 5:30 p.m.             | 6:00 p.m.               | 5:30 p.m.             | 5:30 p.m.             | noon - 6             | 6:00 – 7:30                           | 5:30 p.m.             | ALL DAY       | 6:00 – 7:30                           | 5:30 p.m.             | 5:30 p.m.             |
| Location | Claremore             | Claremore             | Claremore             | Muskogee                | Claremore             | Tahlequah             | Tahlequah            | Claremore                             | Tahlequah             | Tahlequah     | Tahlequah                             | Tahlequah             | Tahlequah             |
| Date     | 3-May-10              | 10-May-10             | 17-May-10             | 14-May-10               | 24-May-10             | 3-Jun-10              | 4-Jun-10             | 8-Jun-10                              | 10-Jun-10             | 12-Jun-10     | 15-Jun-10                             | 17-Jun-10             | 24-Jun-10             |

# One Stop Business Center Calendar

| Date       | Location            | Time        | Workshop                              |
|------------|---------------------|-------------|---------------------------------------|
| July (TBD) | Muskogee            | 4-Oct-10    | TERO Vendor Fair                      |
| 14-Sep-10  | Claremore           | 6:00 – 7:30 | How to do Business w/CN (Procurement) |
| 21-Sep-10  | Tahlequah           | 6:00 – 7:30 | How to do Business w/CN (Procurement) |
| 5-0ct-10   | Claremore           | ŒΠ          | CORE Four – Session 1                 |
| 12-Oct-10  | Claremore           | TBD         | CORE Four – Session 2                 |
| 19-Oct-10  | Claremore           | TBD         | CORE Four – Session 3                 |
| 19-Oct-10  | Tahlequah           | TBD         | Oklahoma Tax Commission               |
| 26-Oct-10  | Claremore           | 5:30 р.т.   | CORE Four – Session 4                 |
|            |                     |             |                                       |
| 9-Nov-10   | Hard Rock - Catoosa | 10:00-4:00  | Certified Indian-Owned Business Fair  |

Group: Commerce Month/Year of Report: May 2010

Group Leader: Anna Knight Phone: 453-5532 Email: aknight@cherokee.org

### **Budget Highlights**

None

### **Program Highlights**

a. Balanced Scorecard Measures

| Objective                 | Metric   | 2010 Goal                   | Year to Date Achievement Notes/Comments   |
|---------------------------|--|-----------------------------|---|
| Investment in Economy     | Loan Dollars   | \$1,000,000                 | Commercial: \$978,824.  Approved Loans Pending Closing  Lawn Care, Chouteau, \$25,000 4 ft  Pending approval  Consumer: \$212,093 |
| Investment in Economy     | Tourism Dollars  a) Community Tourism  b) Tourism Business  Development                            | a) \$50,000<br>b) \$100,000 | a) \$16,690 (income to artists/communities through tourism activities)     b) \$145,000 (financing tourism related businesses)    |
| Job Creation              | # Small Business Jobs Created/Maintained Percentage Cherokee (or Cherokee Family) Employed         | 100<br>90%                  | 64<br>75%   |
| ffective Business raining | # Attendees and % Indicating usefulness  | 500/95%                     | 472/100%  |
| CN Holiday                | Increase Sponsorships     Norease in Community     Games Participation/Holiday     Cultural Events | a) 5%<br>b) 5%              | Report Due in Summer/Fall 2010  |

### b. Notable accomplishments

- Commercial Loans Closed -YTD <u>Tahlequah</u> Outdoor Gear Retail (1 job), Flower Shop (4 jobs), Tanning Salon (6 jobs), Ag Operation (2 jobs), Artist (5 job); <u>Oologah</u> Retail (1 job); <u>Muldrow</u> Diner (3 jobs); <u>Collinsville</u> Manufacturing (5 jobs); <u>Claremore</u> Lawn Care (4 jobs), Landscape/nursery (20 jobs); <u>Stilwell</u> Ag Operation (2 jobs), Retail (2 jobs); <u>Briggs</u> Salvage (6 jobs); <u>Hulbert</u> Ag Operation (2 jobs); <u>Rose</u> Ag Operation (1 job);
- 2. Charged Off Loans Commercial: Monthly Total 0/\$0, Year to Date Total 0/\$0 Consumer: Monthly Total 0/\$0, Year to Date Total –4/\$1,822.69
- 3. "Tahlequah The Art of Living" will be held in downtown Tahlequah June 12<sup>th</sup>. This year's event will include more activities by NSU on the North end of Main Street and additional entertainment, including music, on the Cherokee Capitol Square.
- 4. **2010 Northeast Oklahoma Regional Summit** will be held in Tahlequah October 26 and 27. The summit region has been expanded to include all rural counties in the Cherokee Nation and Okmulgee County. At this year's summit the goal is for **regional adoption of an economic growth plan.**
- 5. Collaborating with local partners to complete an **ODOC Work Ready Community certification** process for CN rural counties anticipated completion date 2011. The area has met the high school graduation rates, which is the hurdle we were most concerned about.

- 6. Four trainers, including three artists, are certified to teach the Artists as Entrepreneurs curriculum. This curriculum focuses on building artists' capacity to manage their finances, build their markets, and market their products.
- 7. Seventy youth submitted 38 business plans for the Adair County Youth Entrepreneurship Day that was held April 28, 2010. Youth Adair, Delaware, Sequoyah, and Cherokee Counties participated. Cherokee County Youth Entrepreneur Day was held last fall with 40 youth attending and 20 business plans entered in the competition.

### c. Future plans/new initiatives

- 1. **Market Place Entrepreneur Program** to increase competitiveness of Cherokee owned market place businesses and create strategy to increase market place opportunities (including e-commerce)
- 2. Bridge to Success Business Mentorship Program will kick off later this summer. We expect to train mentors in June and begin matching successful business mentors with struggling or new businesses in July and August.
- 3. Certified Indian-owned Business Vendor Fair set for November 9, 2010 at Hard Rock Casino.

**Lending \$'s Available** (pending and approved/pending applications not considered)

 ■ IRP:
 \$235,366.97
 ■ ICDBG Adult:
 \$503,397.81

 ■ Commercial:
 \$131,298.51
 ■ ICDBG Youth:
 \$156,342.66

 ■ CDFI:
 \$731,548.68
 ■ Consumer Lending:
 \$260,703.75

|            | Business/l | Entrepreneur Wo | orkshops                              |
|------------|------------|-----------------|---------------------------------------|
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| 24-May-10  | Claremore  | 5:30 p.m.       | CORE Four – Session 4                 |
| 3-Jun-10   | Tahlequah  | 5:30 p.m.       | CORE Four – Session 1                 |
| 4-Jun-10   | Tahlequah  | 9 - noon        | Business Taxes (OTC)                  |
| 8-Jun-10   | Claremore  | 6:00 – 7:30     | How to do Business w/CN (Procurement) |
| 10-Jun-10  | Tahlequah  | 5:30 p.m.       | CORE Four – Session 2                 |
| 12-Jun-10  | Tahlequah  | ALL DAY         | Art of Living                         |
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| Traditional Native Games - Cherokee National Holiday |                                       |                    |  |  |
|--|---------------------------------------|--------------------|--|--|
| Date   | Location                              | Time               |  |  |
| 24-Apr-10  | Dripping Springs                      | Starts at 10:00 AM |  |  |
| 22-May-10  | Kenwood School                        | Starts at 10:00 AM |  |  |
| 12-Jun-10  | Muskogee, 3 Rivers Clinic             | Starts at 10:00 AM |  |  |
| 17-Jul-10  | Sallisaw City Park                    | Starts at 10:00 AM |  |  |
| 7-Aug-10   | Bell Powwow                           | Starts at 10:00 AM |  |  |
| 5-Sept-10  | Play-offs, Tahlequah, West of Complex | Starts at 10:00 AM |  |  |