### COUNCIL OF THE CHEROKEE NATION EXECUTIVE & FINANCE COMMITTEE REPORT

Group: Financial Resources Month/Year of Report: March 2018

Treasurer: Lacey Horn Phone: 207-3902 E-mail: lacey-horn@cherokee.org

- I. Budget Highlights through February
  - a.) Financial Resources 38% spent
  - b.) Treasurer 24% spent
  - c.) IIM -42% spent
  - d.) Acquisition Management 44% spent
  - e.) Records Management 25% spent
  - f.) Support Services 42% spent
  - g.) Grants Management 38% spent
  - h.) Grant Development 37%
  - i.) Fleet Management 28%
  - j.) Employee Performance Incentive 32% spent
  - k.) Grant Development for CNB 0% spent
  - 1.) DOJ CTAS 2017 30%
- II. Program Highlights
  - a.) Balance Scorecard Measures
    - 1. Complete FY17 Audit 100% Complete
    - 2. Obtain Unmodified Audit Opinion 100% complete
    - 3. No Material Weaknesses on Single Audit 0% complete
    - 4. Obtain GFOA Award for FY16 CAFR 100% complete
    - 5. Reports completed & submitted for March 2018 100% completion
  - b.) Accomplishments
    - Staff attended multiple webinars, trainings and conferences for grants management
    - 2. Staff attended IHS Contract Support Cost Workgroup meeting in Albuquerque
    - 3. Staff attended annual GSA conference in Washington DC
  - c.) Upcoming Events
    - 1. Various grant trainings scheduled for April 2018
    - 2. Single Audit underway

## COUNCIL OF THE CHEROKEE NATION EXECUTIVE & FINANCE COMMITTEE REPORT

- 3. Staff to attend the annual Self Governance Conference
- 4. Staff to attend Indirect Costs, Uniform Guidance, and Fraud for Tribal Entities Seminar
- 5. Staff to attend the Spring NAFOA Conference

|   | A  | В                  | С                |
|---|--|--------------------|------------------|
|   | Cherokee Nation Acquisition Management Year-To-  |                    | % of sub-total - |
|   | Date Report Over \$5,000 Transactions October 1, |                    | TERO vendor      |
| 1 | 2017 through September 30, 2018                  |                    | submitted Bid    |
| 2 | Award to TERO Vendor                             | \$<br>7,576,977.05 | 97.34%           |
| 3 | Award to non-TERO Vendor                         | \$<br>206,657.00   | 2.66%            |
| 4 | Sub-total bids with a TERO vendor participating  | \$<br>7,783,634.05 | 100.0%           |
| 5 | Bid - no bids submitted by TERO Vendors          | \$<br>7,665,795.92 |                  |
| 6 |  |                    |                  |
| 7 | October 1, 2017 through February 28, 2018        | ··· <del>-</del>   |                  |

# Executive & Finance Committee Career Services March Monthly Report Diane Kelley, Executive Director

The **Day Training Program** had 21 program participants attain unsubsidized employment. Of these, 11 were outside the Cherokee Nation, two were within the Cherokee Nation and eight were with CNB/CNI. Twelve participants attained their Food Handler's Certification.

#### **Day Training Program Participant Success:**



Carrie Littledeer was a participant on the Reentry and Day Training Programs. She is a 29 year old single mother of two young boys. She has been unemployed since 2010 after being sent to prison and serving a six year sentence. Ms. Littledeer came to the Career Services office in August 2016 initially to inquire about the Reentry program. She stated she had received a letter from Daryl Legg just before being released explaining our programs and what kind of assistance we could provide her. Ms. Littledeer was able to get clothes and personal items with the \$250 from the Reentry program but was having a difficult time finding employment. This led Ms. Littledeer to the Day Training program.

Through the Day Training program, she was able to be placed at the Cherokee Nation Housing Authority where she made a long-lasting impression with the Supervisors. Within her first week on the program Ms. Littledeer was already being requested by her site supervisors to return. Ms. Littledeer was encouraged to continue her job search and apply for all positions for which she was eligible. She displayed strong employable characteristics and dependability in her daily attendance and willingness to work hard and get the job done. Ms. Littledeer was so impressive with her outstanding work ethic that she was placed at WSS Casino. On March 12, 2018 her persistence paid off and she began fulltime employment with WSS Casino in the Culinary Department.

Ms. Littledeer stated, "Cherokee Nation offered me a chance to prove I was more than what my background shows. Doors were being shut in my face daily but my Career Services Counselor Theresa Morris continued to encourage me and placed me at the Casino. This really gave me the opportunity to show first-hand what a good employee I would make. After almost two years of being frustrated not being able to secure employment, less than three months after being placed at WSS Casino I was offered a fulltime job. I am certain without Career Services help I would still be looking for a job and unsure how I would provide for my boys."

Employment Development (TERO) Wildland Fire Management responded to nine fires for a total of 21 acres in February. They also helped the Okmulgee Agency with two additional fires.

They will also be coordinating the upcoming annual Safety Fair on April 20<sup>th</sup> from 12:00 noon to 3:00 pm at the Cherokee Nation One Fire Field. The flyer is attached.

**Sector Partnership – National Dislocated Worker Grant** staff have been attending the monthly Muskogee Area Human Resources Association (MAHRA) Meetings in Muskogee. They have also met with a company in Northwest Arkansas that is needing help with recruitment and workforce.

Staff have been invited to participate in the Future of American Job Centers (AJCs) Cohort Group for the State of Oklahoma.

The Employment and Training Administration (ETA) is seeking volunteer state and local teams to join the "Future of AJCs" cohort to participate in a twelve-week innovative curriculum designed to help teams re-engineer services based on the needs of their worker and employer customers. The cohort will participate with peers across the nation as we ignite collective, creative brainstorming, in search of our most innovative solutions. We will examine our system, re-think our approaches, and partner with private industry for inspiration.

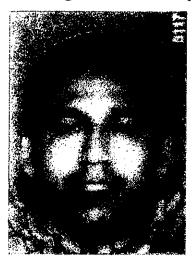
We will consider our immediate challenges and opportunities, while focusing our efforts on implementing practical, sustainable, long-term solutions. We will also explore how technology can be a tool that aids us in improving service delivery and management of the workforce system, while retaining the value that strong human relationships bring.

**SP-NDWG** staff attending the Georgia Tech Basic Economic Development Course from Feb 27 – March 2, 2018.



The Coming Home Reentry Program has been working closely with both the Tribal Employment Development (TED) Program and the Day Training Program, to provide participants with employment opportunities.

#### **Coming Home Reentry Program Participant Success:**



Cherokee Tribal Citizen Jacob Chuckluck was released from the Department of Corrections custody on November 8, 2017. Like many former inmates upon his release Jacob faced many challenges and barriers including: housing, employment, transportation.

Shortly after Jacob was released he came into the Cherokee Nation Career Services office to seek assistance through "Coming Home" Reintegration Program. The Reintegration Program was able to assist Jacob with \$250 for clothing to aid with his employment search. The Reintegration Program also provided Jacob with the opportunity to complete alcohol/drug assessment. Upon his completion of the assessments the Re-entry Program was able to pay for the reinstatement of Jacob's driver's license, which is a key barrier for most employers.

On December 18, 2017 Jacob was able to secure full-time employment as a welder, making \$16.22 an hour. While working 40+ hours a week and proving to have a sustainable income the Reintegration Program was also able to provide assistance with deposits and rent for housing. Jacob stated, "My little family and I appreciate all the help from the Re-entry Program, and value the part in helping us move on and move up from our last situation."

The **Tribal Employment Development Program** staff attended the Key Maintenance Job fair where 13 people were hired and only one was not Cherokee. Staff worked with the Day Training Counselor, Jennifer Edison, to get many of the Day Training participants fulltime positions. This company usually does not hire felons but through our TED OJT and the relationship that has been created with the company, they did hire two felons. Both individuals were on Day Training and we had been working with them to try and help them gain fulltime employment. Due to their charges and how recent they had been, we had been unsuccessful until now. The company will pay \$180 for each person to take their OSHA 10 class.

The PL 102-477 Summer Youth Employment Program and the Tribal Youth Program are currently accepting application. Applications will be accepted until April 20<sup>th</sup> and the programs begin June 11<sup>th</sup>.

#### Job Fairs and Other Events:

Keep up to date with future Job Fairs at: www.cherokee.org/jobfairs

The Native American Serving Non-Tribal Institutions (NASNTI) Grant at Carl Albert State College would like to host a Cherokee Resource Workshop on Tuesday, March 27th, from 11 a.m. to 1 p.m. The purpose of the workshop will be to provide Cherokee students with information regarding Cherokee resources.

| Wednesday, February 7 <sup>th</sup> | Hard Rock Hotel & Casino Food &<br>Beverage Job Fair | Catoosa             |
|-------------------------------------|--|---------------------|
| Wednesday, March 7th                | NSU Career Fair                                      | Tahlequah           |
| Tuesday, March 13th                 | Tulsa World Career Fair                              | Tulsa               |
| Wednesday, March 14th               | Kaska Job Fair                                       | Pryor Creek         |
| Tuesday, March 27th                 | West Siloam Springs/Grove Job Fair                   | West Siloam Springs |
| Wednesday, March 28th               | Muskogee Career Fair                                 | Muskogee            |
| Wednesday, April 4 <sup>th</sup>    | Business Expo and Job Fair                           | Vinita              |

# CHEROKEE NATION / SAFETY FAIR

APRIL 20, 2018 | NOON TO 3 PM CHEROKEE NATION ONE FIRE FIELD TAHLEQUAH, OK

#### Join Us!

Meet and learn about safety from your area Firefighters, Law Enforcement
Officers, Lake Patrol, EMS professionals, safety programment and more!





CHEROKEE NATION®



#### **Commerce Group**

Securing and enhancing the financial well-being of Cherokee people, businesses and communities

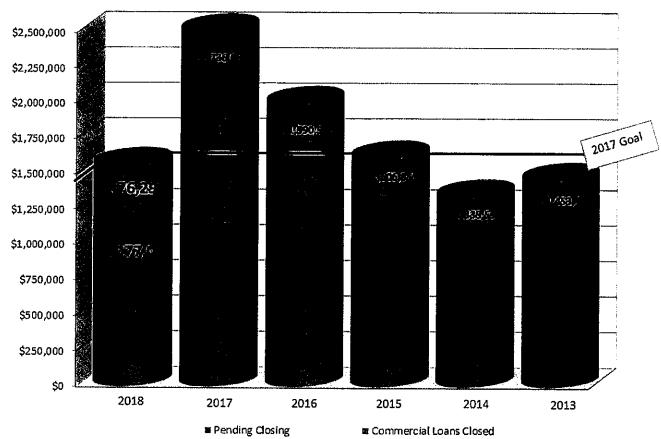
Anna Knight, Executive Director 918-453-5532 anna-knight@cherokee.org

#### **Community and Economic Impact**



#### Since 2010 Cherokee Nation has Invested \$13,256,227.91 in 279 Privately-owned Small Businesses

# Dollars Invested in the Local Economy Through Small Business Lending



All Cherokee Nation Economic Development Trust Authority (CNEDTA) lending is at an all-time high and demand for both commercial and consumer products continues to increase.

#### Small Business Loans Closed March 2018

| Community    | Løm<br>Puiposo | (2006)<br>(2006) | Owner<br>Equity | gigis |
|--------------|----------------|------------------|-----------------|-------|
| Tahlequah    | Start-up       | \$125,000        | 40%             | 4     |
| Locust Grove | Start-up       | \$375,588        | 60%             | 6     |
| Stilwell     | Start-up       | \$50,000         | 4%              | 1     |

#### **Commercial Lending Pipeline**

(Commercial requests submitted)

| Commently    | County   | Business Type      | Sawpor<br>Expansion |
|--------------|----------|--------------------|---------------------|
| Locust Grove | Mayes    | Transportation     | Start-up            |
| Tahlequah    | Cherokee | Agriculture        | Start-up            |
| Sallisaw     | Sequoyah | Child Care Service | Start-up            |
| Claremore    | Rogers   | Retail Service     | Expansion           |
| Sallisaw     | Sequoyah | Artist Development | Artist              |
| Welling      | Cherokee | Construction       | Expansion           |
| Broken Arrow | Tulsa    | Food Service       | Expansion           |
| Tahlequah    | Cherokee | Retail Service     | Purchase            |

| Washington                   | Nowata           | Craig              | Ottawa 3 Jobs \$56,450,000 1 Loan Chemokii Nyoko   |
|------------------------------|------------------|--------------------|--|
| 6 Jobs                       | 1 Job            | 3 Jobs             |  |
| 9144,000.00                  | \$3,086.00       | \$19,057.00        |  |
| 3 Loans                      | 1 Loan           | 2 Loans            |  |
| \$1.                         | Rogers           | Mayes              | Delaware   |
|                              | 92.5 Jobs        | 69 Jobs            | 75 Jobs  |
|                              | ,345,038.90      | \$867,218:28       | \$1,367,866.22   |
|                              | 20 Loans         | 19 Loans           | 23 Loans   |
| Loans 1-10 11-20 21-J0 31-40 | 4 J<br>90,0 \$90 | 00000<br>pans 53,7 | nerokee<br>33-Jobs Adair<br>34-197:15<br>0-Loans 101 Jobs<br>\$1,021,475.89<br>35 Loans  |
| #1 - 100                     |                  | Muskogee           | The second secon |

#### **Lending Assets**

| Available Commercial Capital         | \$1,008,302  |
|--------------------------------------|--------------|
| Available Consumer Capital           | \$982,091    |
| Approved Grants Pending Distribution | \$221,952    |
| Approved Grants Pending Receipt      | \$861,333    |
| Total Available Capital              | \$3,073,678  |
| Outstanding Commercial Loans         | \$8,574,033  |
| Outstanding Consumer Loans           | \$1,770,568  |
| Total Outstanding Loans              | \$10,344,600 |

#### Commercial Lending Impact 2010 through 2018 by County

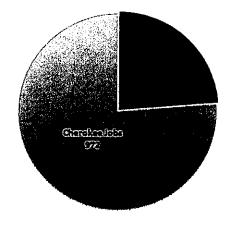
"The business loan employees were very informative with every question I had and were very well trained to be able to walk me through the whole process. I would recommend this to anyone to start a business or expand the current business they have."

– Cody Notthingham, Tahlequah, Cherokee County

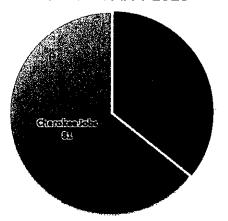
#### **Small Businesses Create Community Based Jobs**

Private Sector Jobs Created or Retained by Small Business Lending

#### **Jobs Created FY10-18**



#### **Jobs Created FY 2018**



#### **Grant Applications Recently Submitted: Pending and Approved**

| Cent Sumfied                              | Purposo  | Amount<br>Recepted | Seus    |   |
|---|--|--------------------|---------|---|
| SBA Native American<br>Enterprise         | Technical Assistance<br>One-on-One Coaching    | \$116,000          | Awarded | Executive Coaching, Market<br>Research, Social Media                                    |
| USDA Rural Business<br>Development (RBDG) | Feasibility for Health<br>Innovation Incubator | \$119,000          | Awarded | Waiting Disbursement,<br>Partnership with CN Health                                     |
| USDA RBDG                                 | Small Business<br>Lending                      | \$500,000          | Awarded | Waiting Disbursement  |
| SBA PRIME                                 | Kawi Café Operations                           | \$150,000          | Awarded | Continue the hands-on entrepreneurial training  |
| US Treasury CDFI                          | Commercial Lending                             | \$861,333          | Awarded | Submitted as CN Economic<br>Development Trust Authority<br>(CNEDTA)                     |
| USDA Socially<br>Disadvantaged Groups     | Technical Assistance for Cooperatives          | \$137,000          | Awarded | Leadership Training, Strategic<br>Planning, Feasibility Studies,<br>Submitted as CNEDTA |
| Wells Fargo Foundation                    | Homeownerships<br>Counseling Grant             | \$60,000           | Pending | Submitted   |
| USDA Rural Business<br>Development (RBDG) | Small Business<br>Lending                      | \$500,000          | Pending | Submitted   |
| OK Native Assets<br>Coalition             | Special Workforce<br>Savings Program           | \$7,000            | Awarded | Submitted   |
| US Treasury CDFI                          | Commercial Lending                             | \$1,000,000        | Pending | Submitted as CNEDTA   |

#### **Entrepreneurial and Small Business Training**

<u>We are seeking Cherokee business owners interested in one-on-one coaching</u> in the areas of executive coaching, market research and social media. Please refer anyone interested to Stephen Highers at 918-207-3955 or <a href="mailto:stephen-highers@cherokee.org">stephen-highers@cherokee.org</a>.

| Entrepreneur Community Field Days |   |                         |  |  |  |  |  |
|-----------------------------------|---|-------------------------|--|--|--|--|--|
| Community                         | Address   | Dates                   |  |  |  |  |  |
| Pryor                             | Cherokee Nation Career Services - One American Way Building<br>2945 Hwy 69A | 1st Tuesday Each Month  |  |  |  |  |  |
| Bartlesville                      | Rogers State University - 401 S Dewey - Room 808                            | 2nd Thursday Each Month |  |  |  |  |  |
| Sallisaw                          | Cherokee Nation HACN - 100 E. Choctaw                                       | 3rd Tuesday Each Month  |  |  |  |  |  |
| Tulsa                             | Cherokee Nation Career Services - 10837 E Marshall St., Ste. 101            | 2nd Tuesday Each Month  |  |  |  |  |  |
| Claremore                         | Cherokee Nation HACN - 23205 S Hwy 66                                       | 4th Thursday Each Month |  |  |  |  |  |
| Jay                               | Cherokee Nation HACN - 109 13 <sup>th</sup> St.                             | 4th Monday Each Month   |  |  |  |  |  |

Commerce Business Coach Brian Wagnon makes field visits to meet with entrepreneurs. Above is his monthly schedule; he can be reached at <a href="mailto:brian-wagnon@cherokee.org">brian-wagnon@cherokee.org</a> or 918-506-9168. Special accommodations are available.

|                    | Business/Entrepreneur Workshops |          |  |  |  |
|--------------------|---------------------------------|----------|--|--|--|
| Date Location Time |                                 | Time     | Workshop   |  |  |
| April 4 – May 2    | Pryor                           | 5:00 pm  | NT, Basic Pneumatics (Industrial Maintenance Training)   |  |  |
| April 11           | Muskogee                        | 2:00 pm  | ICTC, Microsoft Excel I                                  |  |  |
| April 12 - May 24  | Pryor                           | 5:00 pm  | NT, Mechanical Drives (Industrial Maintenance Training)  |  |  |
| April 18           | Pryor                           | 11:30 am | NT, Establishing a Work/Life Balance                     |  |  |
| April 19           | Webinar                         | 10:00 am | SBA, Small Business Financing                            |  |  |
| April 24           | Muskogee                        | 8:00 am  | ICTC, Sexual Harassment                                  |  |  |
| April 26           | Sallisaw                        | 8:00 am  | ICTC, Sexual Harassment                                  |  |  |
| May 7              | Tahlequah                       | 8:00 am  | ICTC, Sexual Harassment                                  |  |  |
| May 14 – June 4    | Pryor                           | 5:00 pm  | NT, Vibration Analysis (Industrial Maintenance Training) |  |  |
| May 17             | Webinar                         | 10:00 am | SBA, Small Business Financing                            |  |  |
| June 21            | Webinar                         | 10:00 am | SBA, Small Business Financing                            |  |  |
| July 19            | Webinar                         | 10:00 am | SBA, Small Business Financing                            |  |  |
| August 16          | Webinar                         | 10:00 am | SBA, Small Business Financing                            |  |  |
| September 20       | Webinar                         | 10:00 am | SBA, Small Business Financing                            |  |  |

Commerce partners with regional training groups to leverage resources and target larger markets. Year to date, entrepreneurial development and business workshops have been attended by 3,025 people, 100 percent of whom found the training useful to building the capacity of their businesses.

Much of Commerce's training is conducted one-on-one to meet specific needs. Staff also conducts regular site visits with all current loan clients and evaluates individual training needs for business growth and best chance of success.

"I'm so grateful for the Kawi Café. It is teaching me great work ethic and responsibility." – Morgan Leslie, Pettit Bay, Tenkiller Lake, OK

# Artists as Entrepreneurs and Community Tourism as Economic Development

Increasing the business capacity of our Artists and tourism capacity of our communities

The Cherokee Arts Center provides teaching space and specialized equipment for artists to increase their revenues. Year to date, 917 people have attended 150 artist taught classes and the equipment has been used 642 times by 595 artists. One artist space is used exclusively by the National Treasures to both work and to teach class. Year to date artists have taken advantage of the Cherokee Arts Center 1,771 times.

**First Peoples Fund Artists as Entrepreneurs training** was held at the Cherokee Arts Center in April with 14 students. Matt Anderson, Cherokee artist and Cultural Specialist, and Mary Beth Timothy, Cherokee artist and entrepreneur, are now both certified to teach this curriculum.

"The Cherokee Arts Center provides such a wonderful function for both those of us who have studio spaces here and the local Indian Art Community. The workers here are supremely helpful. They also provide a consistently positive "face" for individuals who are visitors/tourists/others that come here seeking contact with Cherokee art and artists. I am thankful for this place. Wado!"

J. Wade Hannon, Cherokee Artist

| Cherokee Arts Center Registration is necessary and all classes are fee based, paid directly to artists |               |                                    |  |  |  |  |
|--|---------------|------------------------------------|--|--|--|--|
| Date   | Time          | Class                              |  |  |  |  |
| Every Monday   | 6:00-9:00 pm  | Jewelry Making Class               |  |  |  |  |
| Every Tuesday  | 6:00-8:00 pm  | Beginning Metal Smithing           |  |  |  |  |
| Every Tuesday  | 4:00-5:30 pm  | ICW Cultural Art Class             |  |  |  |  |
| Every Wednesday  | 4:00-5:30 pm  | ICW Cultural Art Class             |  |  |  |  |
| Every Thursday   | 6:00-8:00 pm  | Silver Smithing with Steve         |  |  |  |  |
| Every Friday   | 7:00-9:00 pm  | Life Drawing with Matt             |  |  |  |  |
| Every Saturday   | 10:00-1:00 pm | Watercolor with Paula Hefley       |  |  |  |  |
| Every Saturday   | 1:00-3:00 pm  | Beginning Metal Smithing           |  |  |  |  |
| April 4 and 5  | 9:00-5:00 pm  | First Peoples Fund Artist Training |  |  |  |  |
| April 6  | 5:00-8:00 pm  | First Fridays – Art Demonstrations |  |  |  |  |
| April 10 (2 <sup>nd</sup> Tuesday)   | 6:30-9:00 pm  | SEIAA Monthly Meeting              |  |  |  |  |
| April 19 (3 <sup>rd</sup> Thursday)  | 6:30-9:00 pm  | Tahlequah Arts Council Meeting     |  |  |  |  |
| April 21 (3 <sup>rd</sup> Saturday)  | 2:00-3:00 pm  | Tahlequah Writers Group            |  |  |  |  |

The Spider Gallery currently represents 125 Cherokee Nation artists, 18 of which are National Treasurers.

Cherokee Nation Propaly Presents



- Year to date 776 visits have been made to the Gallery
- Year to date sales total \$10,340.91
- Artists have earned \$29,967.34
- Online Gallery sales will be live by September 1
- The Gallery Store includes items priced less than \$100

| Group: | Certified | Indian | Owned | <b>Businesses</b> | (Career and | l Commerce Se | ervices) |
|--------|-----------|--------|-------|-------------------|-------------|---------------|----------|
|--------|-----------|--------|-------|-------------------|-------------|---------------|----------|

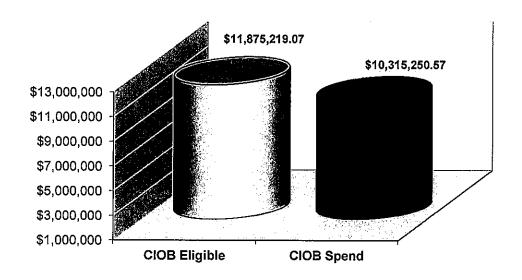
Month/Year of Report: April 2018 (Month Ending February - FY 2018)

#### **Program Highlights**

#### a. Balanced Scorecard Measures

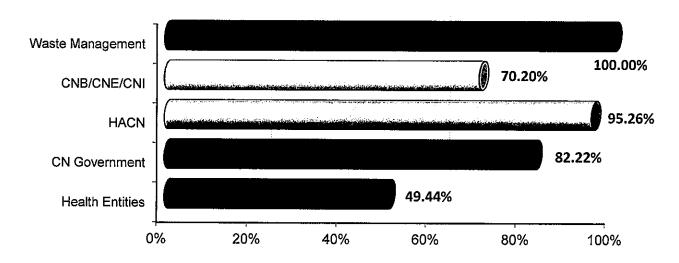
| Objective   | Metric  | 2018 Goal   | Year to Date Achievement Notes/Comments  |
|---|---|---|--|
| Effective Business<br>Workshop Training                                       | # Certified Indian-<br>Owned Business<br>Attendees and %<br>indicating usefulness | 300/100%  | 2 /100%<br>2,433 attending events including Engage Expo and Art Market   |
| Increase Certified<br>Indian-Owned Business<br>Procurement Awards             | % Certified Indian-<br>Owned Business<br>Procurement Awards                       | 80%   | 86.86% Business Entities eligible procurement \$'s awarded to Certified Indian Owned vendors  • CNE - 71.92%  • CN Government - 97.34%  • Health Entities - 100.12%  • CNI - 3.50%  • Waste Management - 0%                              |
| Increase Cherokee<br>Citizens employed  | % Cherokee Citizens<br>(verified)   | Entity CNB - HACN - CN 82.9% Health - Waste Management- | Business Entities 75.10%  CNB (CNB, CPM, CNE, CNi, NP) 70.20% (does not include temporary or government contract employees)  HACN 95.26%  CN Government 82.22% (does not include IPA/MOA)  Health Entities 49.44%  Waste Management 100% |
| Increase Indian-Owned<br>Business Certifications                              | # Newly Certified<br>Indian-Owned<br>Businesses                                   | 150   | 56   |
| Effective One on One<br>Training for Certified<br>Indian Owned-<br>Businesses | # of businesses<br>receiving<br>assistance/% finding<br>useful                    | 200/95%   | 24 /100%   |
| Certified Indian-Owned<br>Business Receiving<br>Financial Assistance          | % Certified Indian-<br>Owned Business<br>Loans in Portfolio                       | 85%   | 9.28% - based on \$'s loaned<br>5.00% - based on number of loans made  |
| Effective Usage of Fees Collected   | # Trained   | 100   | Information not available  |
| Housing   | # Monitoring Visits   | 90%   | 100% - 889 sites monitored   |
| Effective Monitor of Bid<br>Openings  | # and % Bid<br>Openings Attended  | 100%  | 97% - 30 out of 31   |
| Effective Resolution of<br>Complaints – TERO<br>and EEOC                      | % Complaints<br>Resolved  | 100%  | TERO: 0 complaints filed; 0 resolved, 0 pending EEOC: 0 complaints filed; 0 resolved, 0 pending  |

#### 86.86% of CIOB Eligible Procurement Opportunities were awarded to CIOBs



\*\*Includes CN Government, CNE/CNB, CNI, and Health Entities

#### 75.10% of Employees are registered Cherokee Nation Citizens



\*\*Companies majority, not wholly, owned – does not include temporary or government contract employees